





### Finance Overview



# Starting Point – April 1, 2017



#### 5 Organizations consolidated into 1 PSO

**Net Transfers** 

COS

EOS

WOS

NOS

**Skate Ontario** 

TOTAL

\$1,132,736.00

\$ 848,456.00

\$ 721,762.00

\$ 130,168.00

\$2,833,122.00

324,853.00

\$3,157,975.00





At the time clubs voted to approve amalgamation, early cost estimates were up to \$1 Million

Financing and costs allocated over 2 fiscal years – 16/17 and 17/18

Former Section Contributions = \$493,064.00

Total Investment = \$668,798.00

Planning and Oversight (T-Comm); Professional Support; Lease Obligations, Severances

Approximately 33% less than estimated.





#### **Consolidation of 5 organizations**

Legal Close (April 1) and Operational Close (July 1, March 31)

Complicated and Labour Intensive

Governance and Programming – now at a provincial scope

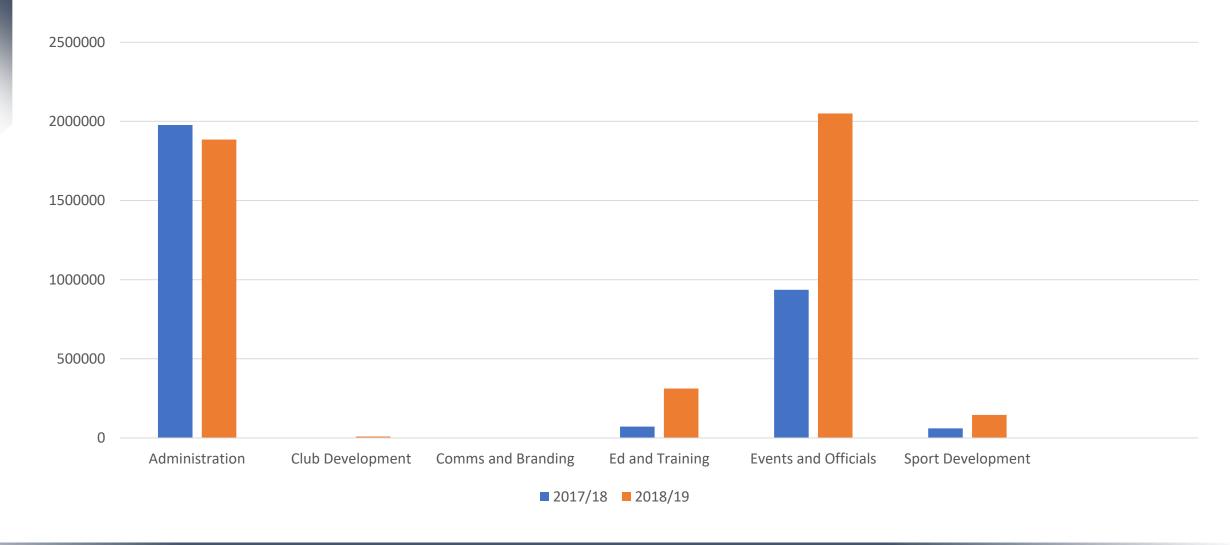
Responsible fiscal management with no firm baseline

Identifying and implementing fiscal efficiencies over first 2 years



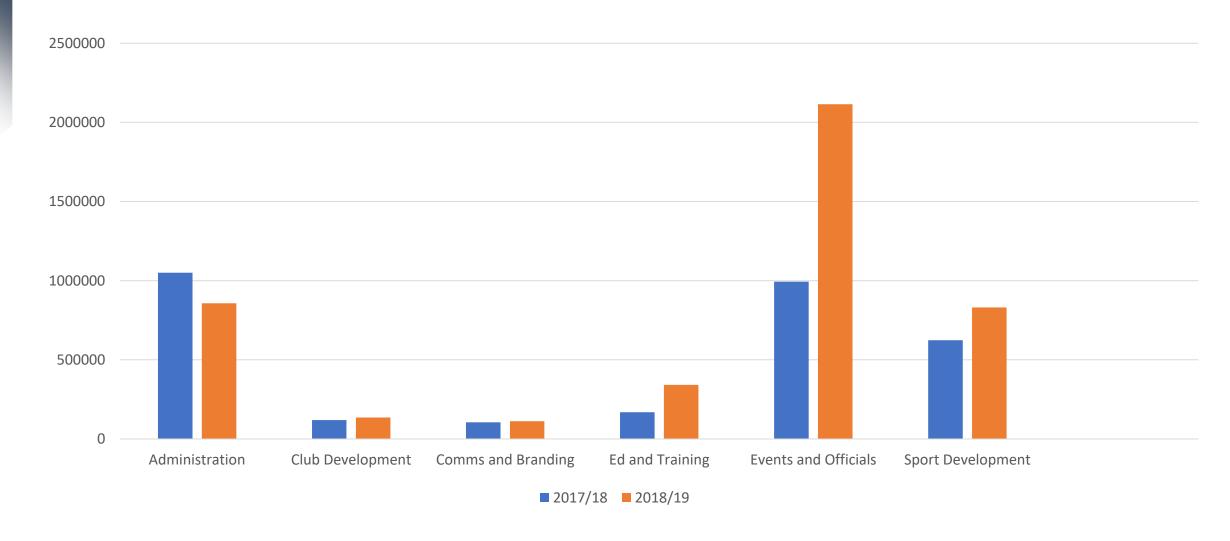
# Sources of Revenue













# Financial Management Principles



No Deficit Spending

Appropriate Reserves

Investment in Development

Investment in Growth

Accountability to Stakeholders

Strong Risk Management

Government Funds = Enhanced Opportunities